

Introduction

The City of Kerrville "dedicates itself to provide services to its citizens in order to sustain and enhance the quality of life in the community." The Public Facilities Link analyzes the City's public facility infrastructure to:

- Serve projected development and changing service demands;
- Identify future community facility needs; and,
- Make generalized recommendations for the locations of future facilities.

Public facilities and related services play an important role in community livability by creating a healthy and safe environment. Residents desire quality facilities that reflect highly upon their community and provide activities and services that contribute positively to their quality of life.

Definition of Public Facilities

The term public facility means police and fire facilities, libraries, and houses of government. This element focuses on the Kerrville Police and Fire Departments (including Emergency Medical Services, or EMS), Butt-Holdsworth Memorial Library, City Hall and the Municipal Auditorium.

Issues

Area residents, city staff and the Comprehensive Plan Advisory Committee (CPAC) identified the following issues:

1. **Kerrville Police Department.** Safety and security are paramount components to sustain a high quality of life. The continued focus on issues such as staffing, pay, facilities and equipment is essential as the city grows.
2. **Kerrville Fire Department.** While improved building codes and construction practices continue to reduce the number of fires in the city, the city is expanding in population and area resulting in an increased focus and demand on provision of adequate protection. Emergency medical services, as a component of the department, face similar challenges particularly with a significant elderly population.
3. **Butt-Holdsworth Memorial Library.** This is the only library facility in the county and the demand for services continues to grow. Attention should be given to adequate funding for expansion and/or renovation of the existing facility.



4. **Municipal Public Facilities.** Kerrville's City Hall and Municipal Auditorium should embody the progressive nature and vision of the community. Renovations to the auditorium will reflect this; however, the lack of a one-stop shop at City Hall for all services and a decentralized location create challenges for quality service delivery.
5. **Other public facilities.** Other facilities, such as Kerrville's vast array of healthcare facilities are central to the area's economy. Leaders must continue to ensure that adequate resources are available to drive this economic engine in addition to serving the health and wellness needs of the community.

Goals, Objectives and Action Statements

Goals, objectives and action statements for public facilities link directly to those issues rose during public meetings, interviews with relevant local officials and input by the CPAC. The following list serves as the table of contents for all goals within the element:

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| Goal 11.1: | Fulfill the mission and duties of the Police Department by maintaining adequate provision of personnel, police services and facilities. |
| Goal 11.2: | Continue to maintain high quality fire services and facilities. |
| Goal 11.3: | Support the growth and expansion of the Butt-Holdsworth Memorial Library and its efforts in providing educational and informational services to residents. |
| Goal 11.4: | Provide adequate and consolidated building space for City administrative functions. |
| Goal 11.5: | Provide community facilities that adequately serve the desires and needs of all residents of Kerrville. |

The Public Facilities element will depend, in part, on projected population growth, future land use plans, annexation strategy, parks and recreation planning, and other factors. Facility needs will also feed into implementation and multi-year capital improvements programming. Planning for public facilities should be coordinated with the various elements of the Comprehensive Plan, particularly with the Future Land Use Plan. The Future Land Use Plan reflects the desired growth pattern within the City and will influence the provision and location of public facilities. **Figure 11.1 - Kerrville Public Facilities** identifies the location of the existing public facilities within the City addressed by this chapter.



Goal 11.1: Fulfill the mission and duties of the Police Department by maintaining adequate provision of personnel, police services and facilities.

Objective A: Ensure the Kerrville Police Department has adequate personnel to meet the current and future needs of the community.

Objective B: Ensure the department has adequate equipment and facilities to provide quality services to residents.

Objective C: Provide continuous training and education programs for department personnel.

Objective D: Increase community involvement in crime prevention efforts to empower residents to make a positive impact toward the safety and security of their city.

Objective E: Continue implementation of programs, services and policies based on national standards.

Policy: *Create a Police Station that reflects the needs of area residents, visitors and the Staff.*

Action 11.1.1: *The City should be responsive to changing conditions and furnish the department with the necessary means to fulfill its mission.*

- a. As the population continues to grow periodically review the staffing needs of the Police Department and hire additional staff to accommodate growth and increased demands for service.
- b. Maintain an inventory of equipment and identify replacement and acquisition needs in advance to ensure appropriate budgeting.
- c. Support regular software and equipment upgrades ensuring the department has state-of-the-art technology.
- d. Integrate GIS applications to spatially record and analyze area crime statistics and share data with other departments to address findings.
- e. Continue to provide training of police personnel to meet all applicable state and national standards and certifications.



The **National Emergency Training Center**, located in Emmitsburg, Maryland, offers numerous training and education programs.

FEMA -Federal Emergency Management Agency

- f. Hire a full-time Training Officer and implement a citizen police academy program.
- g. Take advantage of management and personnel training available through the National Emergency Training Center and FEMA.

Action 11.1.2: The City should support initiatives that benefit the department's positive community image, improving the ability of law enforcement to perform efficiently.

- a. Improve and expand the ride along program.
- b. Consider the initiation of a community-policing program.
- c. Consider the initiation of a Neighborhood Watch program.
- d. Consider the initiation of Citizens on Patrol program.
- e. Consider the initiation of a Volunteer Enforcement Specialist program.

Action 11.1.3: The City should base policy and program decisions on local and regional patterns, but remain cognizant of national standards, trends and protocol.

- a. Consider pursuit of departmental accreditation through the Commission on Accreditation for Law Enforcement Agencies.

Goal 11.2: Continue to maintain high quality fire services and facilities.

Objective A: Ensure the Fire Department has adequate resources and facilities to meet the needs of the growing population and expanding service area.

Objective B: Pursue supplemental funding through grants and other means to support KFD's mission.

Objective C: Promote fire prevention and expand public outreach and education programs.

Policy: *Improve resources to meet residents' needs and Staff's requirements.*

Action 11.2.1: The City should be responsive to changing conditions and furnish the department with the necessary means to fulfill its mission.



- a. Review fire-staffing needs periodically and hire additional employees as needed.
- b. Regularly review service areas and response times and construct additional fire stations in appropriate locations.
- c. Support regular technology and equipment upgrades.
- d. Pursue improved fire rating through the ISO.

Action 11.2.2: Kerrville's growth could outstrip the City's fiscal abilities, so the City should seek all funding alternatives to offset such budget demands.

- a. Identify specific grants that may be available to the City such as Assistance to Firefighters Grant, Texas Department of Health and President's fire grant program.

Action 11.2.3: The City should support aggressive fire prevention activities to minimize losses to life and property in Kerrville.

- a. Continue and expand community programs such as CPR training, fire prevention week activities, school programs, and fire extinguisher classes.

ISO is a private company that provides statistical, actuarial, and underwriting information concerning the property and casualty industry for a multitude of purposes; among them, publishing the fire class-rating system.

Goal 11.3: Support the growth and expansion of the Butt-Holdsworth Memorial Library and its efforts in providing educational and informational services to residents.

Objective A: Improve the accessibility, awareness and utility of the public library.

Objective B: Address the current and future space requirements of the library.

Policy: Create ways to increase library service.

Action 11.3.1: The City should continue to support and expand opportunities through the library.

- a. Continue to pursue grants to finance technology improvements including the purchase of additional computers.
- b. Coordinate with the Friends of the Butt-Holdsworth Memorial Library in developing strategies for



attracting patrons of all ages and enhancing library resources and facilities.

- c. Continue to provide sufficient staffing and budget resources to enable the library to meet State of Texas standards and maintain its membership in the Texas Library System.
- d. Consider adjusting library hours as demands on services change.
- e. Seek opportunities to associate with agencies that have a significant public outreach/education component, such as the City Parks & Recreation Department, to implement coordinated activities related to the river and natural resources.

Action 11.3.2: The City should seek to remedy spatial constraints that negatively impact the library's ability to fulfill its mission.

- a. Renovate the library in order to increase storage and building space in the short term.
- b. Determine the appropriate time and feasibility for expanding the library building.
- c. Pursue construction grants and other funding sources that become available for financing the library expansion through the Texas State Library and Archives Commission.

Goal 11.4: Provide adequate and consolidated building space for City administrative functions.

Objective A: Address the short-term and long-term space needs associated with City government functions.

Policy: Create ways to improve customer service.

Action 11.4.1: The City should proactively seek ways to become more "customer friendly" by consolidating city offices and functions and improving service delivery.

- a. Consider housing departments that have significant contact with the public adjacent to one another.



Goal 11.5: Provide community facilities that adequately serve the desires and needs of all residents of Kerrville.

Objective A: Ensure adequate facilities are provided in appropriate locations serving all residents of the community in an equitable manner.

Policy: *Create ways to include accessibility standards in local ordinances and design standards.*

Action 11.5.1: *The City, in conjunction with various public and private entities, should strive to insure availability and access to the community's network of public facilities.*

- a. Seek public participation and interagency and public/private coordination throughout the capital improvement planning and budget processes.
- b. Address handicap accessibility issues to City buildings and facilities as necessary per requirements of the Americans with Disabilities Act.

The **Americans with Disabilities Act (ADA)** requires that new facility construction and significant improvements be designed in such a way as to be usable by all.

Existing Facilities

The following material describes the status of existing facilities for:

- Kerrville Police Department;
- Kerrville Fire Department;
- Butt-Holdsworth Memorial Library;
- administrative facilities; and,
- other public facilities.

Kerrville Police Department

The Kerrville Police Department (KPD) operates out of the Kerrville Police and Municipal Court building located at 429 Sidney Baker (southeast corner of Sidney Baker and North Street intersection). As indicated by the name, the facility has a dual function. The building was originally constructed in 1973 and used as a bus station. The City acquired the structure in 1995 and expanded the building to approximately 18,000 square feet. KPD then shifted its operations from the former 1937 City Hall on Main Street. This space accommodates most functions of the department including evidence storage, photo lab, and records management, with the exception of holding cells. Detainees are held at the County Jail under a joint agreement.



The mission of the Kerrville Police Department is four-fold:

1. Provide police services to the citizens of Kerrville in the most effective and efficient manner possible.
2. Provide police services courteously, ethically, honestly, progressively and professionally.
3. Provide the delivery of police services based on the Constitution of the United States, the laws of the State of Texas, Kerr County and the Charter of the City of Kerrville.
4. Provide police services in order to enhance and sustain the quality of life in an equitable manner, always remembering we are public servants.

Upholding the mission, the department is composed of 47 law enforcement employees, including the Chief of Police, and 15 civilian employees. According to statistics maintained by the Federal Bureau of Investigation, the KPD staffing and ratios are close to national and regional averages. Kerrville has a ratio of 2.25 officers per 1000 population versus 2.5 per 1000 nationally. The department also utilizes some part-time staff (e.g., for crossing guard purposes).

Future Priorities

In order to continue to provide excellence in service to Kerrville residents and visitors, the Police Department has identified the following priority needs:

- ◆ **Staffing** - Additional patrol officers are needed as current officers are accruing overtime routinely. Five officers are currently on the street at any given time operating under three shifts with each officer working four 10-hour shifts per week. Continued attention needs to be given to the department's salary competitiveness and staff recruitment/retention efforts, even after wage surveys and increases in 2000.
- ◆ **Facility** - KPD operates solely from its headquarters on Sidney Baker. Dependent upon growth trends and philosophy, neighborhood-oriented storefront operations supported by volunteers should be considered. Currently, KPD's space needs are being satisfied in the existing facility. Proper integration of digital technology (photography and records management) should alleviate short-term pressures; however, concerns arise associated with long-



term space needs and escalating maintenance costs. Parking is currently maximized. Patrol cars are kept under an overhanging portion of the building that keeps them out of the elements. Few spaces are available to the public, a condition worsened by sharing the building with the Municipal Court. While certain advantages apply to sharing the facility, alternatives should be considered.

- ◆ **Vehicles** - KPD purchases about four new vehicles per year, typically used for patrol. Older vehicles then cycle through the department, eventually going to the city vehicle pool. Staff has noted inefficiency and ineffectiveness of this methodology due to cost and unreliable nature of the older vehicles with high mileage.
- ◆ **Equipment** - Technology upgrades are needed to augment records management capabilities through the installation of laptops and camcorders in patrol cars. Integration of laptops allows for digitally accessible background check at the scene and efficient identification verification. Camcorders are especially helpful for court testimony of DWI and other offenses, particularly for actions against officers at the scene.
- ◆ **Dispatch Services** - Dispatching operations should be centralized among the various law enforcement, fire protection and emergency response agencies operating in Kerr County, inclusive of Kerrville. In coordination with the Kerr County Sheriff, policies must be developed to cope with jurisdiction and first responder issues. Integration of an Auto Vehicle Locator (AVL) system could mitigate potential conflicts. Further integration with GIS technology could be used to monitor response times (currently averaging 4.5 minutes for KPD).
- ◆ **Traffic Management** - As the primary source of accident data and observer of Kerrville's traffic conditions on a regular basis, the department should be a key component in the drafting of the multi-year Capital Improvement Plan and corresponding Budget.

Kerrville Fire Department

The Kerrville Fire Department provides 24-hour protection for life and property through fire suppression, rescue operations, first responders with emergency medical service (EMS), and fire prevention within the City of Kerrville. EMS also serves Kerr County. In 2001, the department recorded 6,301 fire and EMS responses, up from 5,701 in 2000. Since 1974, base operations come from the Central Fire Station No. 1, located on Water



Street. Two substations are north of the Guadalupe River also. **Table 10.1 - KFD Facilities and Resources** lists each site and their resources.

The **fire class rating** or Public Protection Classification is assigned to a community after an assessment of its resources using the Fire Suppression Rating Schedule. It identifies fire alarms, and the water supply. A lower-number rating reflects a higher level of protection and is generally positively accounted through homeowners insurance.

The department has earned an Insurance Services Office (ISO) fire class rating of 4. To achieve this rating the fire department is evaluated on the quality of fire equipment and personnel, water availability, and proper communications. Services provided include Fire, Search and Rescue, and Extrication. The rating affects homeowner's insurance premium rates for Kerrville property owners.

TABLE 11.1
Kerrville Fire Department Facilities and Resources
Kerrville Comprehensive Plan
Kerrville, Texas

Facility	Address	Open Date	Bays	Vehicles	Shift Personnel	Notes
Fire Station Number 1	1012 Water Street	1974	2	Rescue Truck, Pumper, Aerial, Backup Ambulance	5	Trucks enter from Live Oak and exit to Water St.
Fire Station Number 2	407 Harper Road	1959	2	Pumper & Ambulance	5	Moving operations to new number 2 (1732 Coronado Drive)
Fire Station Number 3	3225 Legion Drive	1986	2	Reserve Truck, Brush Truck, Pumper & Ambulance	5	Five-story aerial training tower on site, Training Chief stationed here
KFD Offices	212 A Street	1930s	N/A	N/A	N/A	Chief, Fire Marshal, Deputy Fire Marshal, Secretary plus EMS Coordinator in small accessory building

The **National Fire Protection Association** (www.nfpa.org) is a membership organization whose mission is "to reduce the worldwide burden of fire and other hazards on the quality of life by developing and advocating scientifically-based consensus codes and standards, research, training, and education."

The National Fire Protection Association (NFPA) publishes data on career and volunteer fire fighters across the nation. In 1997, NFPA conducted a survey of fire departments for U.S. fire experience. The survey includes data pertaining to ratios of career and volunteer fire fighters per 1,000 inhabitants. These rates are based on data reported by the NFPA and do



not reflect recommended rates or a defined fire protection standard. According to the survey of fire departments protecting a population of 25,000 to 49,999 residents, career fire fighters per 1,000 people ranged from 0 to 3.93. The median was 1.17 per 1000. As the City grows additional firefighters and stations will be needed in order to continue providing the same level and quality of service. Using the median to high ratios and projected future population, the department would need 32-106 fire fighters in 2025. Current staffing levels have 39 in fire suppression, two in fire prevention and 20 involved in EMS operations for a total of 61 personnel.

For planning purposes, Kerrville utilizes a 1.5-mile service/response radius for each station, consistent with ISO standards. Figure 10.1 demonstrates areas of adequate protection using these principles. Based on this analysis, Kerrville needs two additional stations. The first one should be in the northern sector of the community in the vicinity of SH 16 and Interstate 10. The second one is to relocate the Central Station south of the Guadalupe River. KFD is also responsible for providing fire services at the Kerrville Municipal Airport via Station 3.

Through the extraterritorial jurisdiction (ETJ) and beyond, KFD operates under a contract with Kerr County to assist volunteer firefighters in unincorporated areas. Generally, one truck is sent. Most of the department's pumpers have a 750-gallon capacity, which is inadequate for rural situations. Resources have been further limited by the closure of two volunteer departments in the south and northwest areas. In 2001, a large brush fire stretched KFD's resources through significant overtime expenditures.

Future Priorities

To continue the provision of high-quality fire protection services to Kerrville, the Fire Department has identified some priority needs:

- ◆ **Attrition rates**, where since 1995, an annual average of over six firefighters have resigned to accept positions with other agencies. A competitive salary must be met and monitored to retain staff, particularly when training costs continue to increase.
- ◆ **Two new fire stations** will be needed to serve Kerrville's future growth. One is needed immediately to improve coverage on the area's north side near Interstate 10. Relocation of the Central Station to a site south of the Guadalupe River is also needed. Additionally, potential new growth areas associated with City and



State (TxDOT) road projects may further contribute to the deficit service areas.

Emergency Medical Services

The City provides Emergency Medical Services (EMS) through the fire department. As stated on the EMS web page, "the primary objective is to provide quality emergency medical services to the citizens of Kerrville and Kerr County in a timely and efficient manner." Kerrville was recognized by the Texas Department of Health as the Provider of the Year in 1997.

The **Texas Department of Health** has a set of standards for EMS personnel. The mission is "to enforce and facilitate EMS Standards regulation by processing and validating documentation for EMS personnel certification, by providing technical administrative support, and the assessment of consistent application of and compliance to the standards."

The City's EMS operation employs 20 full-time personnel. EMS provides 24-hour advanced life support and other emergency medical treatment through its trained staff in accordance with Texas Department of Health standards. The department also provides medical transfers on weekdays. EMS personnel are cross-trained to handle fire suppression responsibilities as well (and vice versa for fire fighters). Air transport is available through Sid Peterson Memorial Hospital's Critical Air rescue helicopter. Airlife from San Antonio also provides air rescue and transport.

With particular regard to the area's large retiree population and health care focus, adequate provision of emergency medical service is an important component of a quality health care system. Thus the City of Kerrville should continue to support this vital city service with sufficient resources.

Future Priorities

- ◆ Continued ability to provide high quality, reliable service to the community through adequate training, experience and staffing.
- ◆ Services are provided for all of Kerr County, which stretches resources and likely justifies an additional 24-hour ambulance crew (staff currently may perform 10-15 runs per shift).

Butt-Holdsworth Memorial Library

Since 1967, the Butt-Holdsworth Memorial Library (BHML) has been the sole provider of comprehensive library services in the Kerrville area and serves as a valuable asset and resource within the community. The mission of the BHML "is to provide the means by which people of all ages, means and circumstances may avail themselves to the recorded wisdom, experiences and ideas of others." Fulfilling its mission, the library serves to aid and facilitate access to information by patrons and, through its various programs and activities, provide a gathering place for residents of the community. Nestled along the high bank of the Guadalupe River in



Kerrville's Central City, the prime location on Water Street at Quinlan Street offers pedestrian access to the river and Central City area. The current structure has 16,177 square feet of internal space.

Library Services and Programs

Jointly funded by the City of Kerrville and Kerr County, the BHML serves residents of the City and County. The annual operating budget in 2001 is \$792,000. Persons who neither reside nor own property in Kerr County may obtain a library card for \$25.00 per year. Currently the library serves the city and county (44,000 county residents), with the large majority (75 percent) from the Central City area.

Library services continue to expand, with over 157,000 total volumes. Circulation, collection size and visitors have all increased significantly over the years, resulting in expanded library hours. Staffing increased minimally with the increased services.

The library is open seven days a week for a total of 58 hours. Library hours are Sunday from 1:00 to 5:00 p.m.; Monday, Friday and Saturday from 10:00 a.m. to 6:00 p.m.; and, Tuesday through Thursday from 10:00 a.m. to 8:00 p.m. Currently the library staff consists of 13 Full-Time Equivalents (FTEs) and some part-time staff that work from nine to 30 hours per week. Twenty or more volunteers support them each week, many of which are drawn from Kerrville's retired population.

Online Services

The library maintains a Web page (www.bhmlibrary.org) in conjunction with the City of Kerrville's website. The site includes general information on library hours, programs and services. Through remote access, patrons are able to utilize the Web site to query the library catalog, obtain information concerning their patron status, and reserve items and request delivery.

Internet Access

As with many libraries, the BHML offers its patrons free Internet access. Training classes are available for all skill levels through the Auld Community Education Program. A comprehensive Internet use policy has been implemented to address privacy, child safety, and use limitations, as well as authorized/unauthorized uses.

Interlibrary Loans

Interlibrary loan service is available to patrons free of charge. The library is connected to a nationwide bibliographic database and can request books and other materials from libraries all over the United States.



Special Collections

Until recently, the library contained a special collection of genealogical materials such as family histories, indexes and cemetery records that were maintained by a non-profit. This collection will be housed in a rehabilitated building next to the library.

Youth Programs

The library offers a variety of programs for young people. For example this year, every Wednesday is for preschool story time at three times throughout the morning. Summer reading programs are also available.

Discover Lecture Series Program

A unique feature of the BHML is the Discover lecture series. Because of the community's large senior demographic, the library is able to offer such programming. However, attendance is open to the public and free of charge. Held the second Thursday of each month, the program features general interest, natural history, popular culture, and seasonal topics. Recent topics have featured Mosques and Minarets, Rare Texana, National Museum of the Pacific War, and Researching and Writing Western Fiction.

Friends of the Butt-Holdsworth Library

The Friends of the Butt-Holdsworth Library organization is responsible for developing public understanding of the Library and its role; managing gifts, endowments and memorials; enhancing and improving library resources and facilities; and, promoting cultural and educational activities in the community. Used book sales are organized to generate funds for the Children's Summer Reading Program, the Discover lecture series, acquisition of large-print books, and other supplies and equipment not covered by city and county library budgets.

Future Priorities

The BHML continues to implement its long-range plan, "Twenty Years Forward," drafted by a consultant in 1991. The plan identified a set of short- and long-term priorities for various issues, including: the mission, programs, collections and collections development, staffing, automation and technology, the facility, and funding.

- ◆ **Space** - With over 16,000 square feet of space, the BHML includes a meeting room and second-floor mezzanine level. The meeting room serves to generate revenue with 2-3 rentals per day, but contributes to increased costs as well. The facility is characterized overall as being outgrown, more storage space is needed and staff



areas are limited. An architectural consultant recommended approximately \$2 million in improvements in 2000.

- ◆ **Operations** - Patrons are interested in expanding the hours of operation, with an increased emphasis on evening hours versus Sunday hours. Due to the facility's proximity to downtown and the Guadalupe River, BHML tends to serve as a focal point for the community. Public access to the river is available from the rear of the property and could be enhanced to benefit downtown as well as the library.
- ◆ **Security** - The central location has also contributed negatively where personal safety issues have been noted by staff and patrons associated with transients on site and within the library. Safety and security should be a top priority due to the number of children and elderly that frequently uses the facility.
- ◆ **Maintenance** - Although not extraordinarily aged, the facility is showing signs of decay due to deferred maintenance practices. Unique building design also contributes to higher maintenance costs where, for example, a crane is required to replace ceiling lights. The roof is in poor condition and leaks have been noted. The heating ventilation and air conditioning (HVAC) system has been neglected and recently incurred costly repairs. Steps are being taken to mitigate non-compliance with the Americans with Disabilities Act but are resulting in a loss of some staff space and loading dock area. Private donations have been helpful toward recouping some costs.

Administrative Facilities

The City administrative facilities consist of City Hall, the Municipal Court, and the Municipal Auditorium.

City Hall

Formerly located in the "1937 City Hall" on Main Street in the Central City, City Hall is now located at 800 Junction Highway. The historic facility is now Union State Bank, but once was the centralized hub of nearly all city functions, including police and fire. The current city hall is located in a building formerly occupied by the Lower Colorado River Authority (LCRA). The interior space is awkwardly configured and should be updated to reflect the progressive nature of the community. A convenient drive-thru payment window for municipal water/sewer bills dominates the front of the building. A traditional downtown location is not imperative, however, a facility with consolidated city offices would be much more customer



friendly. This approach is generally more efficient for inter-departmental communication and program execution.

Municipal Court

The Kerrville Municipal Court shares a facility with the city police department on Sidney Baker. The court handles all criminal cases that arise from violations to city ordinances as well as violations of state and local traffic laws.

Municipal Auditorium

Presently under significant renovations, this facility has traditionally functioned as a community-gathering place. A large, community-oriented capital campaign has been led by an unprecedented public/private partnership between the City of Kerrville and Playhouse 2000, Inc. The City will retain ownership of the improved auditorium, and Playhouse 2000 will manage the facility. Last year, various events attracted nearly 50,000 people. Activities slated for the new Kathleen C. Cailloux City Center for the Performing Arts will include concerts, stage productions, youth acting classes as well as various school and civic functions and meetings.

Other Public Facilities

Other public facilities in Kerrville not owned/operated or directly influenced by city government are intimately tied to the region's economy. The following is a synopsis of them as they relate to the various components of this plan.

- ◆ **Sid Peterson Memorial Hospital** is a 148-bed acute care hospital that operates in the heart of the Central City. The facility continues to diversify and specialize in various areas. A new addition to the system is the Regional Ambulatory Care Center, a 52,000 square foot facility that focuses on outpatient care.
- ◆ **Kerrville State Hospital** is one of nine hospitals in the State affiliated with Mental Health/Mental Retardation (MHMR). The mission of the facility is to improve the quality and efficiency of public and private services and supports for Texans with mental illnesses and mental retardation so they can increase their opportunities and abilities to lead lives of dignity and independence.
- ◆ **US Veterans Administration Hospital**, established in 1923, is affiliated with the South Texas Health Care System and serves approximately 20,000 veterans in the Hill Country region.



- ◆ **Kerrville Independent School District** fulfills a critical role in the community by providing public education. The mission of KISD is “to educate all students to be successful and productive citizens in a way that meets parent and community expectations through continual improvement in curriculum and instruction, a safe and orderly learning environment, sound fiscal management, and leadership dedicated to excellence.” Constant communication between the City and the District should be a prerequisite for significant development proposals. Two new facilities are presently under construction: Fred Tally Elementary School and a new Tivy High School.